

Policy Name	NOMINATION AND ELECTION OF NAMSS OFFICERS AND BOARD MEMBERS
Number	Governance 600.30
Effective Date	01/18/2013
Responsible Workgroup or Committee	Leadership Selection Committee

POLICY STATEMENT

National Association Medical Staff Services (NAMSS) officers and Board of Directors (Board) will be elected by the NAMSS membership in accordance with NAMSS Bylaws and under the guidance and direction of the Leadership Selection Committee.

PURPOSE

To define procedures that will ensure that highly qualified individuals are elected to the Board in a fair process

PROCEDURE

Notification of open Board positions will be announced via NAMSS publications, NAMSS website and other electronic means. Board job descriptions shall be available on the NAMSS website for review by potential applicants. The Board may also be requested by the committee to solicit names of potential applicants for the open positions. The Executive Office will make available all relevant job descriptions and Leadership Selection Committee policies.

Eligibility

Officer:

- Current NAMSS Board members must complete their current term of office before assuming the duties of Secretary-Treasurer
- State Board members must complete their current term of office before assuming the duties of Secretary-Treasurer
- Current NAMSS Board members must complete their current term of office before assuming the duties of Secretary-Treasurer
- State Board members must complete their term in their respective state prior to assuming the duties of the Board. Applicants cannot hold dual positions on their State Board and the NAMSS Board simultaneously
- Must have previous experience as a NAMSS committee member, chair or vice chair and/or NAMSS Board member
- Must have completed the Candidate Application by published deadline
- Must be an active NAMSS member in good standing for the past five (5) years
- Must hold both current NAMSS certifications (CPMSM and CPCS)

- Must sign and adhere to the NAMSS Volunteer Leader Agreement
- Must abide by the NAMSS Principles of Leadership
- Must demonstrate a proven track record evidenced through input/recommendations from references (as detailed under “Application Process”) that address the NAMSS Principles of Leadership.

Director at Large:

- State Board Members must complete their term in their respective state prior to assuming the duties of Board. Applicants cannot hold dual positions on their State Board and the NAMSS Board simultaneously.
- Must have demonstrated experience on a NAMSS committee or State Association Board within the last five (5) years;
- Must have completed the Candidate Application by published deadline
- Must be an active NAMSS member in good standing for the past five (5) years
- Must hold a current NAMSS certification (either CPMSM or CPCS)
- Must sign and adhere to the NAMSS Volunteer Leader Agreement
- Must demonstrate a proven track record evidenced through input/recommendations from references (as detailed under “Application Process”) that address the NAMSS Principles of Leadership.
- Must not have previously served as a Director at Large on the NAMSS Board within the past three (3) years. Leadership Selection Committee members may not be a candidate for any of the open positions for the next 2 years, following year of service.

Application Process

Applicants must apply online via the electronic Candidate Application. Completed application

packets shall contain the following:

Signed NAMSS Volunteer Leader Agreement;

- Completed Candidate Application outlining experience, education, contributions to NAMSS and/or State Association(s), a candidate statement to be shared with the membership, a biosketch and consent to serve on the Board if elected;
- Electronic submission of color photo;
- Name of the individual who is responsible for the performance management process or higher who is able to attest to the applicant’s ability to commit to travel and time requirements; and
- Submission of one peer reference and one reference from a state leader or NAMSS Committee Chair (suggested references include current or past NAMSS committee member and/or chair, current or past State Board member or committee chair, professional colleague, industry partners, legal counselor or other industry consultant). All individuals provided should be able to attest to the candidate’s ability to abide by the NAMSS Principles of Leadership, leadership skills, leadership style and overall professional experience and accomplishments. (Current NAMSS Board members and Leadership Selection Committee members cannot serve as peer references.) Individuals may only serve as a reference for one candidate. Candidates for either the DAL or Secretary-Treasurer position may not serve as references for other candidates.

Applicants must provide all of the documents by the stated deadline in order for the Leadership Selection Committee to consider their application. Incomplete applications will not be processed.

NAMSS will also request performance evaluations from state leadership (where state leadership experience is indicated) and/or a relevant NAMSS committee chairperson (where committee experience is indicated)

Application Evaluation Process

Applications completed by the stated deadline shall be evaluated and verified by the Executive Office or designee. The evaluation and verifications shall include the following:

- Verify applicant meets minimum eligibility requirements as listed under “Eligibility”
- Place candidates into scoring grid (quantitative data only)
- Review conflict of interest statement (as part of the NAMSS Volunteer Leader Agreement). Forward applicant’s conflict(s) of interest to Chair and Executive Director for evaluation. Clarification from the applicant may be requested and forwarded to the Leadership Selection Committee for discussion/evaluation; and
- Request one supervisor and one peer reference to complete the NAMSS Principles of Leadership and reference assessment form.
- Candidates must also provide a reference from a state leader or NAMSS committee chair in the form of the completed Principles of Leadership.
- Any additional information that is received unsolicited, will be excluded from the application process.

Incomplete applications will not be continued through the interview process.

Leadership Selection Committee Review of Applicants

The Leadership Selection Committee shall receive a listing and required information per above for each applicant for all open positions. The Chair shall assign, with NAMSS staff, applicants to committee members for evaluation of the application. After review with Committee Chair or Committee, if warranted, Committee members may contact additional NAMSS peers, committee chairs or state leaders as applicable to gain a broader perspective on the applicant’s leadership abilities. Once the application has been deemed complete, selected candidates will be scheduled for interview.

If NAMSS does not receive enough complete applications to fill the open positions, the Leadership Selection Committee may ask the Board to assist in identifying additional candidates to apply.

Committee members shall conduct applicant interviews (via phone, web or in-person). The Leadership Selection Committee may conduct face-to-face interviews (either in person or via electronic or telephonic means) as deemed necessary by the committee. The “Interview with Applicant” form shall be utilized in the interview. If the Committee believes that the candidate is qualified for the role, the committee will then complete an interview with the candidate’s supervisor. Each applicant shall be ranked in various categories including Education and Experience, Professional Experience, State Experience, NAMSS Experience, Candidate Interview, Peer References and adherence to the NAMSS Principles of Leadership

Upon review of the applicant’s information, the Leadership Selection Committee may determine the applicant may be a candidate for an open position other than the position the applicant originally applied. The committee is required to seek approval by the applicant prior to placing the applicant on the slate for the different position.

The Leadership Selection Committee shall hold a special meeting for committee members to present their applicants for consideration of the open positions.

The Leadership Selection Committee shall determine the slate of candidates to be presented to the Executive Committee and Board of Directors.

Final Review and Approval of NAMSS Slate of Open Positions

The Chair of the Leadership Selection Committee shall present the slate of candidates to the Executive Committee for information only. The Executive Committee does not have authority to approve or deny the slate. If additional information is requested by the Executive Committee, the Chair shall notify the Leadership Selection Committee within five (5) days and respond to the Executive Committee within the requested time frame. If no additional information is requested, the Chair shall present the slate of candidates to the Board for review and approval of the slate. Current Board member(s) who are also applicants for the Secretary-Treasurer position will be excused during discussion of the slate.

The Board may approve or dismiss the slate but may not make recommendations on changing the slate. A joint meeting of the Board and Leadership Selection Committee may be held, at the Leadership Selection Committee's discretion, to address the reasons for non approval of the slate. The Leadership Selection Committee shall hold a special meeting to re-discuss the slate and shall forward the committee's final recommendation to the Board. Within seven (7) days of the final approval of the slate of candidates the Leadership Selection Committee Chair or designee shall notify all applicants of his or her candidate status.

Due to the automatic advancement of current board officers, the positions of PresidentElect, President and Immediate Past President shall be single candidates. (SecretaryTreasurer shall become President Elect, President Elect shall become President, President shall become Immediate Past President). Candidates shall be placed on the slate for each open Director at Large position and the Secretary Treasurer position unless an action is determined under "Lack of Qualified Candidate(s) for Open Board Position(s)".

If a current Board member is completing a term of office due to resignation of an officer or director at large, the Board member may apply and shall be held to the same requirements of the application process/evaluation during the next nomination process.

Lack of Qualified Candidate(s) for Open Board Position(s)

In the event there is a lack of qualified applicants for an open position or there is only one applicant qualified to be a candidate, the following may be considered by the Leadership Selection Committee and Board:

- One candidate shall be sufficient to submit on the slate.
- Request a current Board member to serve on the Board for one (1) additional year.
- Seek the Board's assistance in identifying additional candidates.

NAMSS Slate Announcement and Campaign Timeline

Once the slate has been approved by the Board of Directors and the candidates have been notified, the slate of nominees will be distributed to the membership for information only. Candidates are then permitted to campaign via acceptable processes outlined in the NAMSS Campaign Policy.

NAMSS Ballot and Election Process

The ballot shall be available to active NAMSS members via a secure electronic process and members must submit their vote within the established deadline. The Executive Director will verify election results with the Leadership Selection Committee Chair. The number of votes received by each candidate will be kept confidential.

Election Results Communication Process

The Leadership Selection Committee Chair or designee shall notify the Executive Committee, Board and Leadership Selection Committee of the election results. The Chair or designee shall notify all candidates of his or her election status within five (5) business days upon confirmation of the election results via telephone. Additionally, written notification of the election results shall be sent to all candidates.

In the event the election results in a tie, the following actions may occur:

- The election for the individuals who tied will be extended for seven calendar days to allow for additional votes to be submitted.
- If voting results in a tie after the extended election, the winner will be chosen by a coin toss conducted by the NAMSS Executive Office and witnessed by the candidates and the Chair of the Leadership Selection Committee.

NAMSS members shall be notified of the election results within five (5) business days following candidate and Board notification of the election results via NAMSS website and electronic communications. Applicants and candidates may be considered for NAMSS committees or other volunteer opportunities by the President-Elect.

Candidates will be allowed to apply for an open Board position for two consecutive years without being elected, after which they will be required to wait three years before reapplying.

In the event a newly elected Board member must step down before their term begins, the following should occur:

- If there were sufficient candidates on the slate, the candidate with the next highest number of votes may be appointed to this position.
- If there were no additional candidates, the following may be considered by the Leadership Selection Committee and Board:
 - Request a current Board member to extend their term on the Board for one (1) additional year
 - Seek the Board's assistance in identifying additional candidates and hold a new election.

Additional Documents:

For additional information on term limits and position descriptions, please refer to the following:

- Secretary-Treasurer Job Description
- Director at Large Job Description
- Interview with Candidate Form
- Reference Evaluation Form

NAMSS Bylaws	Article 7, Sections 1-4 and Article 8, Sections 1-3
Pertinent documents	Leadership Selection Committee Description; Nominee Application Packet; Candidate Scoring Grid; Reference Evaluation Form; Candidate Interview Questionnaire
Communication Methodology	E-Newsletter and special E-blast communications to the NAMSS membership, posting on the NAMSS Web Site

AMENDED DATE	BOARD APPROVAL DATE
12/13/2007	12/3/2008
	10/28/2009
1/18/2013	1/18/2013
3/16/2015	3/16/2015
1/25/2018	1/25/2018
11/12/2019	12/16/2019
11/15/2021	12/6/2021
3/14/2024	3/18/2024

Policy Name	SELECTING NAMSS VOLUNTEERS
Number	Governance 600.40
Effective Date	01/17/2007
Last Review Date	05/27/2025
Responsible Workgroup or Committee	Leadership Selection Committee

POLICY STATEMENT

NAMSS is committed to building an effective organization with qualified candidates in each volunteer position. The Board of Directors is responsible for developing systems to support the identification of qualified candidates. A specific process will be followed in the selection of volunteers.

PURPOSE

To ensure that volunteers have the characteristics, qualifications, and skill sets to carry out their specific responsibilities and to match the needs and requirements of NAMSS with the skills, knowledge, and interests of prospective volunteers.

DEFINITION(S)

Not applicable.

PROCEDURE

1. **Volunteer recruitment:** Recruitment of volunteers is initiated on an as-needed basis. Methods may include, but are not limited to:
 1. NAMSS e-blasts to all members announcing volunteer opportunities;
 2. Posting volunteer vacancies on the website;
 3. Announcing opportunities at NAMSS conferences and other meetings;
 4. Identifying current, qualified candidates through the volunteer evaluation process and committee chair input, as applicable.
2. **Interested candidates:** Individuals interested in a volunteer opportunity should review the volunteer job description and the application process for the position. This information will be posted on the website or may be obtained by contacting the Executive Office. The Executive Office is responsible for ensuring that the application process for each position is clearly delineated. Candidates are responsible for completing the application, including obtaining a letter of support from their employer within the designated timeframe, if applicable, and returning it to the Executive Office.

3. **Selection process:** Volunteer positions are filled based on recommendations from the Executive Office and according to the role-specific processes described below.
 1. **Board Member and Officer positions:** NAMSS Board Member and Officer positions are elected by the NAMSS membership as prescribed by the policy on Nomination and Election of NAMSS Officers and Board Members. The slate of candidates for these positions is developed by the NAMSS Leadership Selection Committee, approved by the NAMSS Board, and presented to the membership for a vote.
 2. **Certification Commission positions:** Certification Commission Member and Officer positions are elected according to the policies of the Certification Commission.
 3. **Committee leadership:** Committee chair and vice chair appointments will be made by the President, with the advice of current committee chairs and the consent of the Board of Directors. It is preferred that each committee chair have served on the committee prior to appointment as Chair.
 4. **Committee, work group, and task force members:** Committee, work group, and task force member positions are recommended by the appointed chair, in consultation with the NAMSS President-Elect, and approved by the NAMSS Board of Directors.
 5. **Other volunteer assignments:** Other volunteer assignments are recommended by the NAMSS President in consultation with the NAMSS Executive Committee for approval by the Board of Directors.
 6. **Government Relations and Stakeholders Liaisons:** Government Relations and Stakeholders Liaisons will be recommended by the President-Elect for approval by the Board of Directors.
 7. **Public Member of the Board of Directors:** The Public Member of the Board of Directors will be recommended by the President-Elect in consultation with the Executive Committee for approval by the Board of Directors.

Amended Date	Board Approval Date
	01/17/2007
02/06/2008	11/19/2008
05/27/2025	06/12/2025